

# Office of Headquarters Operations

## Office Work Instruction

# Code C Support Services Contract Technical Management

Approved by: \_\_\_\_\_(Original signed by)\_\_\_Date\_\_5/14/03\_

James J. Frelk Director, Office of Headquarters Operations

# DOCUMENT HISTORY LOG

<u>Status</u> (Baseline/ <u>Revision/</u> <u>Canceled)</u>	<u>Document</u> <u>Revision</u>	Effective Date	Description
Baseline		12/10/99	
Revision	А	5/5/00	Title: Added "Technical"
			Section 1 added: "Perform Technical management" in place of "administer" ;and "active" to support services contracts
			Section 2 added: "perform Contracting Officer's Technical Representative (COTR) and Technical Monitor functions" "activities for"
			Section 5, 6.2, changed Signed form 1634 to Appointment Document
			Section 5, 6.3, changed Status Reports to Contractor Monitoring Reports and made the output Monitoring Report a quality record to match references Appendix A
			Section 5, 6.4, changed Report Documents to Contractor Evaluating Reports to match references Appendix A
			Section 5, 6.7 removed action box "Participate in Contract Close out and quality record "Document" since the contract is no longer active at this point, but in close out, it is not part of the purpose of this process of management of "active contracts".
			Section 6.5 modified this question diamond to more clearly follow the process to the next steps.
			Section 5 & 6 - 6.8 changed from "End of Contract" to "End of Process" and renumbered to 6.7
			Section 7, Removed all specific reference and specific contracts and only listed categories of Quality Records. Listed specific details of those quality records in Appendix A.
			Section 6.2,3,4 Add: "The quality record of this event is, however, the contractually required document(s) that are submitted and stored by the Contracting Office."
Admin Change	A	7/11/00	Administrative Change to update data in Appendix A

Admin Change	В	2/9/01	Section 7.0 Changed definition of "Destroy T" to "Destroy upon termination or completion"			
			Section 7.0 Removed reference to "Destroy C"			
			Updated data in Appendix A.			
Admin Change	В	10/2/01	Updated Appendix A to reflect changes in Code CE contracts.			
Admin Change	С	05/14/03	Updated Sections 4.16 and 4.17 to reflect changes in Code C contracts.			
			Section 4.16, NPD 1600.2, NASA Security Policy deleted.			
			Section 4.17, NPD 1600.2, NASA Badging System deleted.			
			Section 4 was renumbered beginning at Section 4.16.			
			Updated Appendix A to reflect changes in Code C Contracts, specifically:			
			Code CE contract W-92022 with Lee Kramer Associates LLC is deleted.			
			Code CI ODIN contract is deleted.			
			Code CO contract number NASW-4974 with NCI is deleted and replaced with contract number NASW-01003 with Lesco.			
			The contract number for Washington Professional Services is changed from W-91997 to W-91622.			
			Contract number NASW-00020 with Eagle Technologies is deleted.			
			Contract number W-92751 with Eurest Dining Services for Code CO is added.			
			Contract number GS-23F-9772H with Modern Technologies for Code CO is added.			
			Contract GS-004-0032L HAZMED for Code CO is added.			

#### 1.0 Purpose

This instruction documents the procedure used by the Office of Headquarters Operations to perform technical management of the various active support services contracts used to implement its mission.

#### 2.0 Scope and Applicability

- 2.1 This Office Work Instruction (OWI) describes the procedure used to perform Contracting Officer's Technical Representative (COTR) and Technical Monitor functions to manage all support services contracts for activities for which the Office of Headquarters Operations (Code C) is responsible.
- 2.2 This OWI applies to the Office of Headquarters Operations.

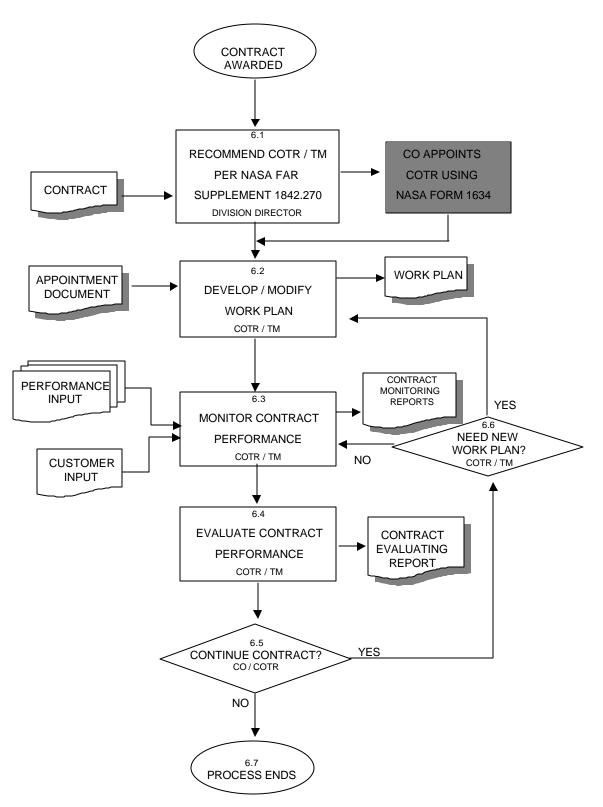
#### 3.0 Definitions

3.1	Configuration Control Board.	A board composed of technical and administrative representatives who recommend approval or disapproval of proposed changes through the Service Requests.
3.2	Contract.	The term "contract" as used in this document, refers to purchases made to acquire support services and conducted under the Federal Acquisition Regulations (FAR).
3.3	<u>Contracting</u> <u>Officer (CO)</u> .	Personnel from Code 210 & 212 at the Goddard Space Flight Center (GSFC), appointed in accordance with the FAR, with the authority to enter into, administer, and/or terminate contracts and make determinations and findings.
3.4	<u>Contracting</u> <u>Officer's</u> <u>Technical</u> <u>Representati</u> <u>ve (COTR)</u> .	Personnel within Code C at NASA Headquarters (or in some cases at GSFC) exercising authority and responsibility delegated by the CO. This individual represents the CO in the daily surveillance of the contractor, and provides overall technical management of the contract. COTR is required if the value of the contract exceeds \$100,000.
3.5	Contractor.	Anyone providing services support to NASA Headquarters under a contract
3.6	Division Director.	A high level manager who is in charge of one of the first level organizational elements (known as a division) within a Headquarter's office.
3.7	<u>Performance</u> <u>Evaluation</u> <u>Board</u> .	A board composed of technical and administrative representatives who establish the Performance Evaluation Plan and review the performance and establish the Award Fee to be paid.
3.8	<u>Technical</u> <u>Monitor (TM)</u> .	Personnel within Code C at NASA Headquarters providing overall technical management on their portion of the contract. A Technical Monitor is used at Headquarters in place of a COTR if the contract is owned by another organization.

4.0	References	
<u>#</u> 4.1	<u>Item</u> NFS 1842.270,	<u>Title</u> NASA Federal Acquisition Regulation Supplement
4.2	1842.271 NPG 1441.1	NASA Records Retention Schedule
4.2 4.3	NPG 1441.1 NPD 3310.1	Distinguishing Between Contractor and Civil Service Functions
4.3		
	NODIS II	NASA On-Line Directive Information System Library
4.5	CFR NASA Form 1634	Code of Federal Regulations
4.6		Contracting Officer Technical Representative (COTR) Delegation
	selected contracts:	
4.7	29 CFR 1614	Equal Employment Opportunity (EEO) Federal Sector Discrimination Complaint Processing Regulations
4.8		Uniform Building Code 1989
4.9		National Electric Code 1990
4.10	ANSI/NFPA 13 1991 Edition	American National Standards Institute/National Fire Protection Association
4.11	S. Pub 101-9, 2/1990	Joint Committee on Printing, Printing and Binding Regulations
4.12	Public Law, Title 44	Printing and Binding Regulations
4.13	NPG 1490.5A	NASA Procedures and Guidelines for Printing, Duplicating, and Copying Management
4.14	CFR 20-4	Graphics Standards Manual
4.15	NMI 1383.1	Approval, Production, Distribution, and Management of Audio Visual Products and Services
4.16	NPD 1800.2	NASA Occupational Health Program
4.17	NPD 1810.2	NASA Occupational Medicine Program
4.18	NPD 1820.1	NASA Environmental Health Program
4.19	NPD 8710.2B	NASA Safety and Health Program Policy
4.20	NHB 2710.1	Safety and Health Handbook, Occupational Safety and Health Program
4.21	Executive Order 12196, dated February 26, 1980	Occupational Safety and Health Programs for Federal Employees
4.22	29 CFR Part 1960	Basic Program Elements for Federal Employee Occupational Safety and Health Programs and Related Matters
4.23	29 CFR 1910	Occupational Safety and Health Standards
4.24	5 CFR	Administrative Personnel

<u>#</u>	<u>ltem</u>	Title
4.25	5 U.S.C. 552a	The Privacy Act of 1974, as amended
4.26	CI-1-9905 Version 1, dated July 30, 1999	HQ Information Technology Work Control Policy and Procedures
4.27	Executive Order 13011, dated July 16, 1996	Federal Information Technology

## 5.0 Flowchart



6.0	Procedure	
<u>Step</u>	<u>Actionee</u>	Action
6.1	DIV. DIR.	Recommends for appointment, per NASA FAR Supplement: Clause 1842.270, a COTR or a TM for the contract. If the value of the contract exceeds \$100,000, and there is no COTR at GSFC, a COTR is appointed. If the value of the contract is less than \$100,000, or if there is already a COTR at GSFC, then a TM is appointed.
6.2	COTR/TM	Develops an initial Work Plan that tasks the contractor for specific activities to be done. This work plan is developed using the Statement of Work (SOW) from the contract and other contract quality assurance procedures as designated by the CO. If, during a contract evaluation process, it is determined that a new Work Plan needs to be developed or the existing Work Plan needs to be modified, then the revised Work Plan is developed using the same criteria. Depending on the contract, this consists of such items as Task Orders, Service Requests, Statement of Work, etc. The quality record of this event is, however, the contractually required document(s) that are submitted and stored by the Contracting Office. See the Contract Matrix in Appendix for specific Code C contract and the associated work plan.
6.3	COTR/TM	Monitors the performance of the contractor to make sure the work is being done in accordance with the Work Plan(s) and in a timely and satisfactory manner. The monitoring process uses various inputs such as Monthly Reports from the contractor and customer feedback input to determine that the requirements of the contract are being met. Depending on the contract, this consists of reviewing 533 Reports, Monthly (or Periodic) Status Reviews, Visual Inspections, Customer responses, etc. The quality record of this events is, however, the contractually required document(s) that are submitted and stored by the Contracting Office. See the Contract Matrix in Appendix A for specific Code C contracts and the associated Monitoring Reports.
6.4	COTR/TM	Evaluates the performance of the contractor and recommend payment. The evaluation process uses various techniques to verify that the work has been performed according to the contract requirements and that the work is of high quality and acceptable to NASA HQ. Depending on the contract, this consists of the Award Fee Process and Issuance of the Award Fee Letter, Certifying Invoices for payment, etc. The quality record of this event is, however, the contractually required document(s) that are submitted and stored by the Contracting Office. See the Contract Matrix in Appendix A for specific Code C contracts and the associated Evaluating Reports.
6.5	CO/COTR	Continue Contract? If performance is satisfactory, and the contract is continuing go to 6.6, the previous steps (from 6.2) are repeated at regular intervals for the duration of the contract. If the contract is terminating either for cause or because it is the end of the contract period go to 6.7, as it ceases to be an active contract.

<u>Step</u>	Actionee	Action
6.6	COTR/TM	Need new work plan? Based on performance of the contractor and results from the evaluation process, a determination is made, whether a revised Work Plan is needed? If so, the iterative process repeats from Step 6.2. If not, process continues with Step 6.3 for cycle repeat. If the Contract does not continue the process ends.

## 7.0 Quality Records

Record Identification	<u>Owner</u>	Location	Record Media: Electroni <u>c or</u> Hard <u>Copy</u>	Schedule Number and Item Number (NPG 1441.1)	<u>Retention/</u> <u>Disposition</u>
Contract	СО	GSFC	HC	S: 5 I: 7A	Destroy 2
Appointment Document	CO / COTR	GSFC/ HQ	HC	S: 5 I: 1F	Destroy T
Work Plan	СО	GSFC	HC	S: 5 I: 7A	Destroy 2
Contract Monitoring Report	со	GSFC/ HQ	HC	S: 5 I: 25B	Destroy 2
Contract Evaluating Report	СО	GSFC	HC	S: 5 I: 9	Destroy 6

Destroy 2 = Destroy 2 years after expiration of Contract

Destroy T = Destroy upon termination or completion

Destroy 6 = Destroy 6 years after final payment

# **APPENDIX A**

## Office of Headquarters Operations Support Services Contract Management Process Contract and COTR/TM Matrix

<u>Org.</u> <u>Code</u>	Contract Name	<u>Contract</u> <u>Number</u>	Appointment Document	<u>Work Plan</u>	Contract Monitoring Report	Contract Evaluating Report	HQ COTR / TM	Phone
CE	Delany, Siegel, Zorn and Associates, Inc.	W-92033	GSA form 347 (loc. GSFC)	Statement of Work	EEO Counseling Report or Negotiated Settlement Agreement	Cert. of Invoices (loc. GSFC)	Consignee/Christopher Rodriguez	358-0950
					(loc. EO & Diversity Management Office/Code CE)			
CE	US Investigations Services, Inc.	W-92032	GSA Form 347 (loc. GSFC)	Statement of Work	EEO Counseling Report or Negotiated Settlement Agreement	Cert. of Invoices (loc. GSFC)	Consignee/Christopher Rodriguez	358-0950
					(loc. EO & Diversity Management Office/Code CE)			
CI	Information Technology Systems Engineering and Management (ISEM)	NASW- 19800	NASA Form 1634 (loc. GSFC)	Task Orders (loc. GSFC)	Form 533 (loc. GSFC)	Award Fee Report Cert. of Invoices (loc. GSFC)	COTR/Dale Stigberg	358-4601
CO	Kelley Heat. Vent. & Air Condition.	NASW- 00010	NASA Form 1634 (loc. GSFC)	SOW &Task Orders (loc. GSFC)	Renewal Notice (loc. GSFC)	Cert. of Invoices (loc. GSFC)	COTR/Ed Hurley	358-0698
CO	Haworth Systems Furniture	W-91501	NASA Form 1634 (loc. GSFC)	Task Orders (loc. GSFC)	Monthly Cost Proposals (loc. GSFC)	Cert. of Credit Memo Cert. of Invoices (loc. GSFC)	COTR/Lenore McGraw & John Stumpf	358-1444
CO	Dowcraft Integral Wall	W-92571	NASA Form 1634 (loc. GSFC)	Task Orders (loc. GSFC)	Monthly Cost PropsIs (loc. GSFC)	Cert. of Credit Memo Cert. of Invoices (loc. GSFC)	COTR/Lenore McGraw & John Stumpf	358-1444

<u>Org.</u> <u>Code</u>	Contract Name	Contract Number	<u>Appointment</u> <u>Document</u>	<u>Work Plan</u>	Contract Monitoring <u>Report</u>	Contract Evaluating <u>Report</u>	HQ COTR / TM	Phone
со	Unit Price Agreement	W-91539	NASA Form 1634 (loc. GSFC)	Task Orders (loc. GSFC)	Cert. of Task Orders (loc. GSFC)	Cert. of Invoices (loc. GSFC)	COTR/Judy Jackson	358-0212
СО	RSIS/Westover	NAS5-98180	Appointment Memo (loc.GSFC)	NASA Work Order (loc. GSFC)	Contr. Serv. Survey Customer Input (loc. GSFC)	Semi-Annual Rept. (loc. GSFC)	TM/Ron Hoffman	358-1596
СО	Washington Professional Services	W-91622	NASA Form 1634 (loc. GSFC)	SOW (loc. GSFC)	Quarterly Inspection (loc. GSFC)	Product Service Rept (loc. GSFC)	COTR/Ron Hoffman	358-1596
СО	Eagle Technologies Incorporated	NASW- 00020	NASA Form 1634 (loc. GSFC)	SOW (loc. GSFC)	Renewal Notice (loc. GSFC)	Payment Voucher (loc. GSFC)	COTR/Steve Peyton And Tracey Thayer	358-0191 358-0192
СР	Health and Environmental Services	NAS5-98158	Performance Plan (loc. GSFC)	SOW (loc. GSFC)	Monthly Status Report Form 533 (loc. GSFC)	Perf. Eval. Plan Award Fee Report (loc. GSFC)	TM/Cherie Zieschang	358-1569
СР	ConTemporaries, Inc.	NASW- 92007	NASA Form 1634	Task Orders	Cert. of Task Orders	Cert. of Invoices (loc. GSFC)	COTR/Denise Hurey	358-2105
СО	Eurest Dining Services	W-92751	NASA Form 1634 (loc. GSFC)	SOW (loc.GSFC)	Monthly Reports	Cert. Of Invoices (loc. GSFC)	COTR/Ron Hoffman	358-1596
СО	Modern Technologies Corporation	GS-23-F- 9772H	NASA Form 1634 (loc. GSFC)	SOW (loc. GSFC)	Renewal Notice	Payment Voucher	COTR/Angela Stowes	358-1239
CO	HAZMED,Inc	GS-00F- 0032L	NASA Form 1634 (loc. GSFC)	SOW (loc. GSFC)	Renewal Notice	Payment Voucher	COTR/Angela Stowes	358-1239